

# **Appendix 1**

## **Buckinghamshire Council Draft Revenue Budget**

*2022/23 - 2024/25*

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Health & Wellbeing

Housing & Homelessness & Regulatory Services

Leader

Planning & Regeneration

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Corporate



# Overall Revenue Budget

## Budget by Portfolio

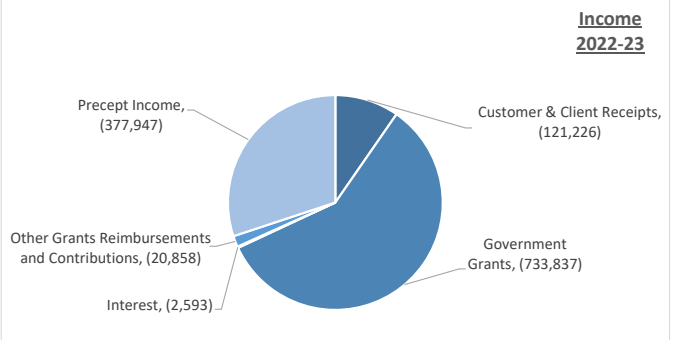
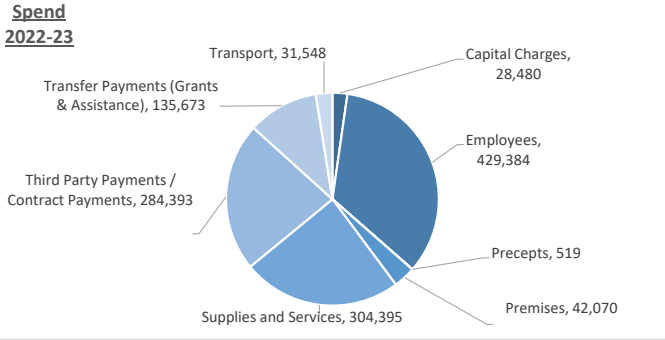
		2021-22			2022-23			2023-24	2024-25
		Income £000	Expenses £000	Net £000	Income £000	Expenses £000	Net £000	Net £000	Net £000
Costs by Portfolio									
	Climate Change & Environment	(8,127)	37,522	29,394	(9,913)	38,658	28,745	28,515	28,658
	Communities	(885)	11,230	10,345	(885)	9,325	8,439	8,284	8,284
	Culture & Leisure	(4,719)	11,462	6,743	(6,232)	11,233	5,001	4,762	3,968
	Education & Children's Services	(533,951)	619,795	85,844	(555,337)	643,394	88,057	88,613	89,080
	Finance, Resources, Property & Assets	(119,510)	171,804	52,294	(112,148)	163,491	51,343	48,300	40,914
	Health & Wellbeing	(72,182)	228,590	156,408	(73,999)	238,262	164,263	171,582	179,185
	Housing & Homelessness & Regulatory Services	(8,897)	15,642	6,744	(9,292)	15,965	6,672	6,392	5,958
	Leader	(824)	9,071	8,246	(824)	8,610	7,785	7,450	7,433
	Planning & Regeneration	(8,836)	14,521	5,685	(8,836)	14,762	5,926	5,856	5,526
	Transport	(14,719)	69,437	54,718	(16,063)	71,640	55,577	56,326	58,467
		(772,650)	1,189,073	416,423	(793,529)	1,215,339	421,810	426,082	427,473
Corporate II Corporate				38,848			45,925	52,894	62,298
	Earmarked Reserves			913			(6,345)	(2,565)	(737)
	General Reserves			(2,138)			-	(1,362)	-
				37,624			39,580	48,967	61,561
Net Operating Expenditure				454,047			461,390	475,048	489,034
Funded by Business Rates				(56,836)			(58,195)	(59,184)	(60,309)
	Impact of Funding Reform			-			-	1,000	5,340
	Council Tax Surplus			-			-	-	-
	New Homes Bonus			(7,645)			(5,844)	(2,500)	(2,500)
	Unringfenced Grants			(30,890)			(20,013)	(19,703)	(19,396)
Net Expenditure before Council tax				358,677			377,338	394,661	412,169
Council Tax				(358,677)			(377,338)	(394,661)	(412,170)

Revenue Budget Subjective Analysis 2022/23

		Climate Change & Environment £000	Communities £000	Culture & Leisure £000	Education & Children's Services £000	Finance, Resources, Property & Assets £000	Health & Wellbeing £000	Housing & Homelessness & Regulatory Services £000	Leader £000	Planning & Regeneration £000	Transport £000	Grand Total £000
Income	Customer & Client Receipts	(9,721)	(349)	(5,896)	(9,407)	(29,133)	(34,964)	(7,285)	(362)	(8,796)	(15,313)	(121,226)
	Government Grants	(63)		(10)	(541,972)	(79,637)	(28,257)	(1,596)		(40)	(465)	(652,039)
	Other Grants Reimbursements and Contributions	(129)	(536)	(326)	(3,957)	(3,377)	(10,778)	(411)	(462)		(286)	(20,262)
Income Total		(9,913)	(885)	(6,232)	(555,337)	(112,148)	(73,999)	(9,292)	(824)	(8,836)	(16,063)	(793,529)
Expense	Employees	12,642	3,704	5,000	273,929	60,505	27,133	9,267	7,050	12,928	8,163	420,320
	Premises	4,865	982	825	19,294	10,799	115	1,253	61	3	3,874	42,070
	Transport	608	21	123	1,177	283	2,773	41	26	58	26,438	31,548
	Supplies and Services	7,054	3,431	4,522	237,051	14,218	25,249	4,302	1,471	1,770	4,772	303,840
	Transfer Payments (Grants & Assistance)	112	1,102	752	32,750	77,470	21,743	149			1,594	135,673
	Capital Charges				821							821
	Third Party Payments / Contract Payments	13,377	84	11	78,371	216	161,250	953	1	3	26,800	281,068
Expense Total		38,658	9,325	11,233	643,394	163,491	238,262	15,965	8,610	14,762	71,640	1,215,339
Grand Total		28,745	8,439	5,001	88,057	51,343	164,263	6,672	7,785	5,926	55,577	421,810

Changes to Net Cost of Services 2022/23

		Climate Change & Environment £000	Communities £000	Culture & Leisure £000	Education & Children's Services £000	Finance, Resources, Property & Assets £000	Health & Wellbeing £000	Housing & Homelessness & Regulatory Services £000	Leader £000	Planning & Regeneration £000	Transport £000	Grand Total £000
Change	Change in Income	(1,820)		(1,411)	(50)	(1,719)	(100)	(390)	-	-	(1,344)	(6,834)
	Growth	2,433	116	3	3,127	1,692	11,634	323	2	241	8,220	27,791
	Savings	(1,096)	(1,900)	(223)	(663)	(802)	(3,158)	(5)	(595)	-	(3,915)	(12,357)
	Special Items	(253)	(122)	(111)	(200)	(123)	68		132		(2,102)	(2,711)
	Change in Grant funded expenditure	150			19,923	(8,549)	1,128					12,652
	Change in Grant Income	(63)			(19,923)	8,549	(1,717)					(13,153)
Grand Total		(649)	(1,906)	(1,742)	2,214	(951)	7,855	(72)	(461)	241	859	5,387



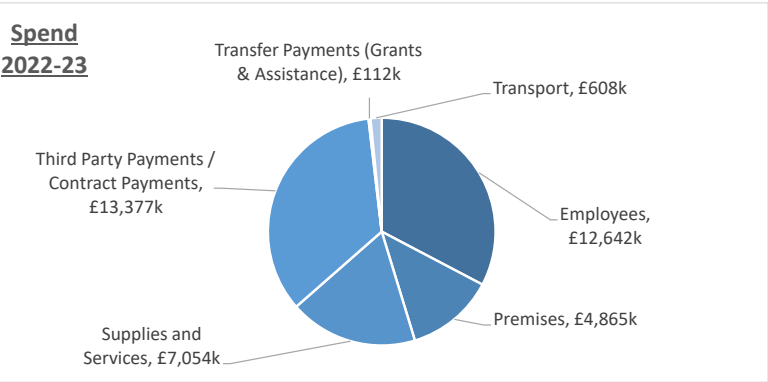
# PORTFOLIO BUDGET DETAIL

Climate Change & Environment

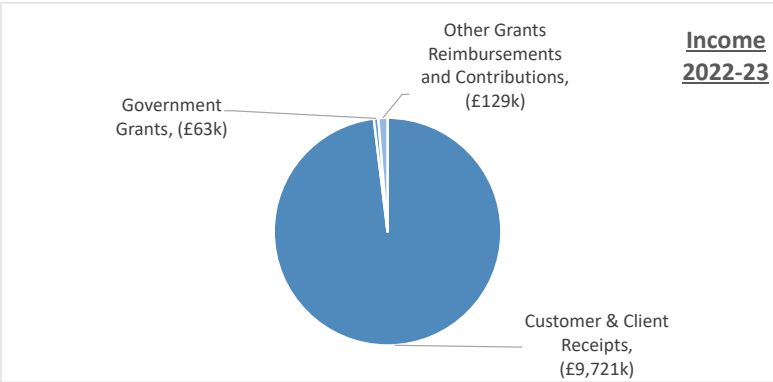
		2021-22			2022-23			2023-24	2024-25
		Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget	Net Budget	Net Budget
Environment	Energy & Resources	(260)	650	390	(260)	650	390	390	390
	Natural Environment	(132)	1,637	1,505	(195)	1,710	1,515	1,068	868
Environment Total		(392)	2,287	1,895	(455)	2,360	1,905	1,458	1,258
Street Cleaning	Street Cleaning	(422)	2,837	2,415	(422)	3,466	3,044	3,036	3,036
Street Cleaning Total		(422)	2,837	2,415	(422)	3,466	3,044	3,036	3,036
Waste	Waste	(7,313)	32,398	25,084	(9,036)	32,832	23,796	24,020	24,363
Waste Total		(7,313)	32,398	25,084	(9,036)	32,832	23,796	24,020	24,363
Grand Total		(8,127)	37,522	29,394	(9,913)	38,658	28,745	28,515	28,658

Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Change in Income	(1,820)	(2,070)	(2,170)
Change in Grant Income	(63)	(84)	(188)
Change in Grant funded expenditure	150	200	450
Growth	2,433	2,920	3,437
Savings	(1,096)	(1,117)	(1,291)
Special Items	(253)	(729)	(975)
Grand Total	(649)	(880)	(737)

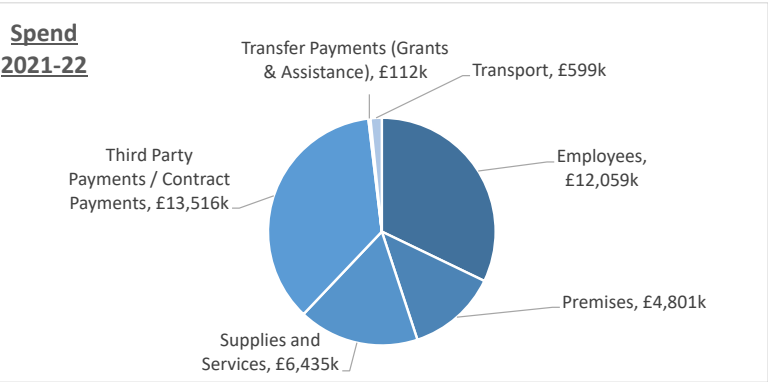
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2022-23



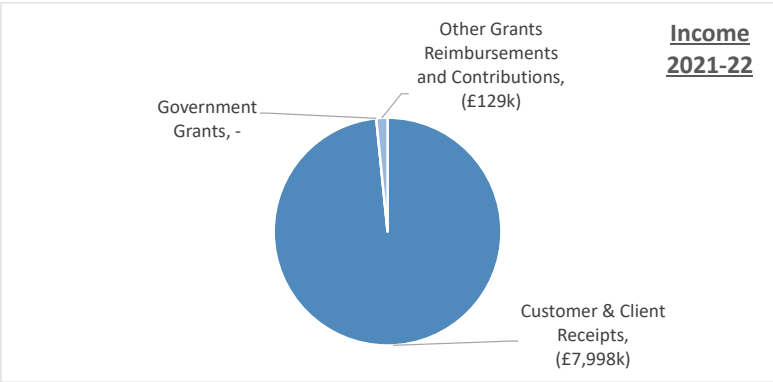
Income  
2022-23



Spend  
2021-22



Income  
2021-22

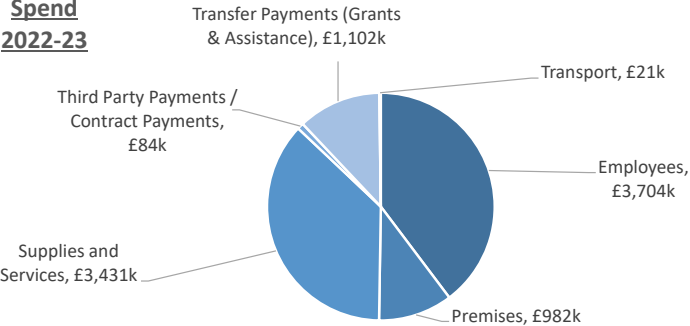


Communities

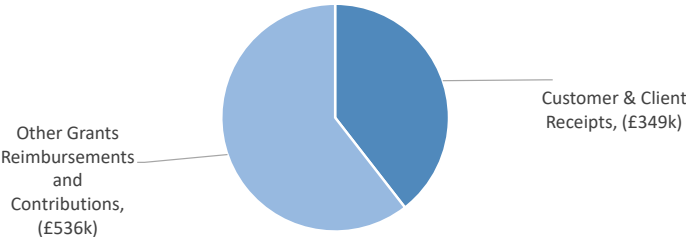
		2021-22			2022-23			2023-24	2024-25
		Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget	Net Budget	Net Budget
Community Boards	Community Boards		3,900	3,900		2,000	2,000	2,000	2,000
Community Boards Total			3,900	3,900		2,000	2,000	2,000	2,000
Emergency Planning	Emergency Planning	-	295	295	-	295	295	295	295
Emergency Planning Total		-	295	295	-	295	295	295	295
Localities & Strategic Partnerships	Community Grants (VCS)	(67)	1,331	1,264	(67)	1,331	1,264	1,264	1,264
	Community Safety	(509)	2,452	1,943	(509)	2,557	2,048	2,043	2,043
	Community Support (Local Emergency Support)		204	204		204	204	204	204
	Localities & Strategic Partnerships (General)	40	1,729	1,768	40	1,607	1,646	1,496	1,496
Localities & Strategic Partnerships Total		(536)	5,716	5,180	(536)	5,699	5,163	5,008	5,008
Special Expenses	Special Expenses	(349)	1,319	970	(349)	1,330	981	981	981
Special Expenses Total		(349)	1,319	970	(349)	1,330	981	981	981
Grand Total		(885)	11,230	10,345	(885)	9,325	8,439	8,284	8,284

Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Growth	116	111	111
Savings	-1,900	-2,050	-2,050
Special Items	(122)	(122)	(122)
Grand Total	(1,906)	(2,061)	(2,061)

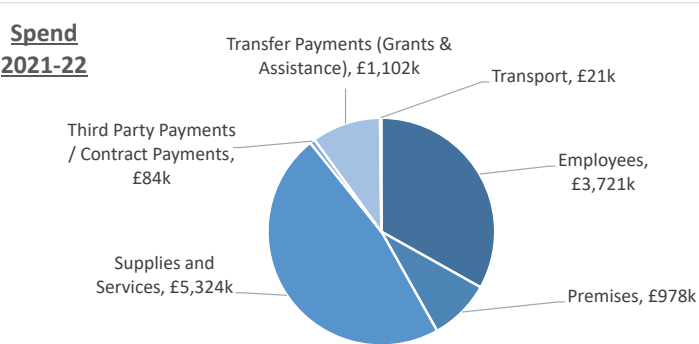
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2022-23



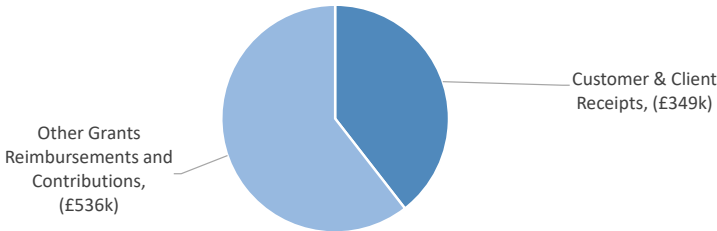
Income  
2022-23



Spend  
2021-22



Income  
2021-22

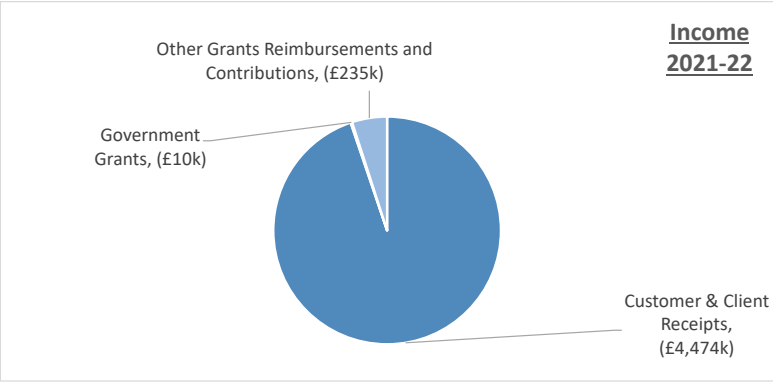
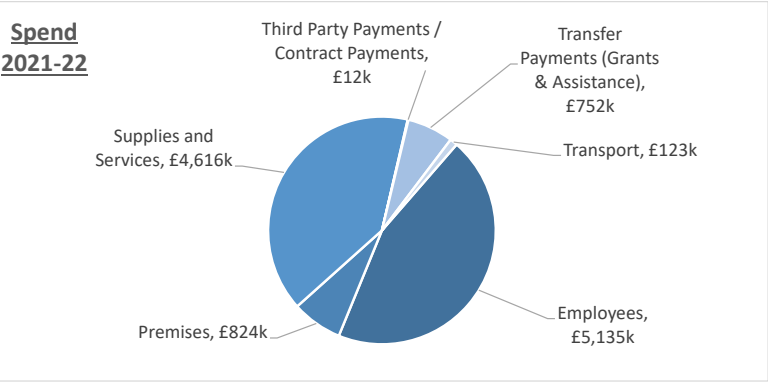
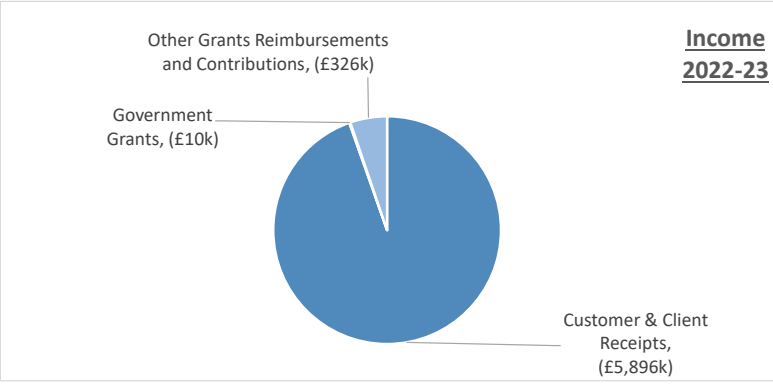
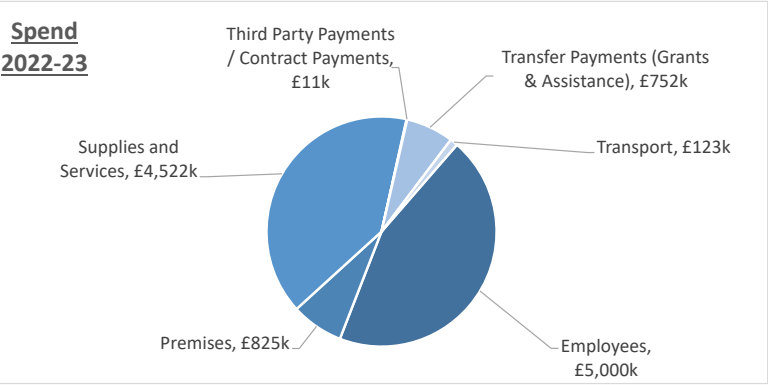




Culture & Leisure

		2021-22			2022-23			2023-24	2024-25
		Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget	Net Budget	Net Budget
Culture & Leisure	Arts & Culture	(303)	1,588	1,286	(303)	1,538	1,236	1,175	1,101
	Country Parks, Parks & Play Areas	(1,368)	1,345	(23)	(1,503)	1,347	(156)	216	149
	Leisure Centres	(2,474)	3,446	972	(3,772)	3,446	(325)	(791)	(1,361)
	Libraries	(575)	4,517	3,942	(655)	4,337	3,682	3,607	3,532
	Museums & Heritage		566	566		565	565	556	547
Culture & Leisure Total		(4,719)	11,462	6,743	(6,232)	11,233	5,001	4,762	3,968
Grand Total		(4,719)	11,462	6,743	(6,232)	11,233	5,001	4,762	3,968

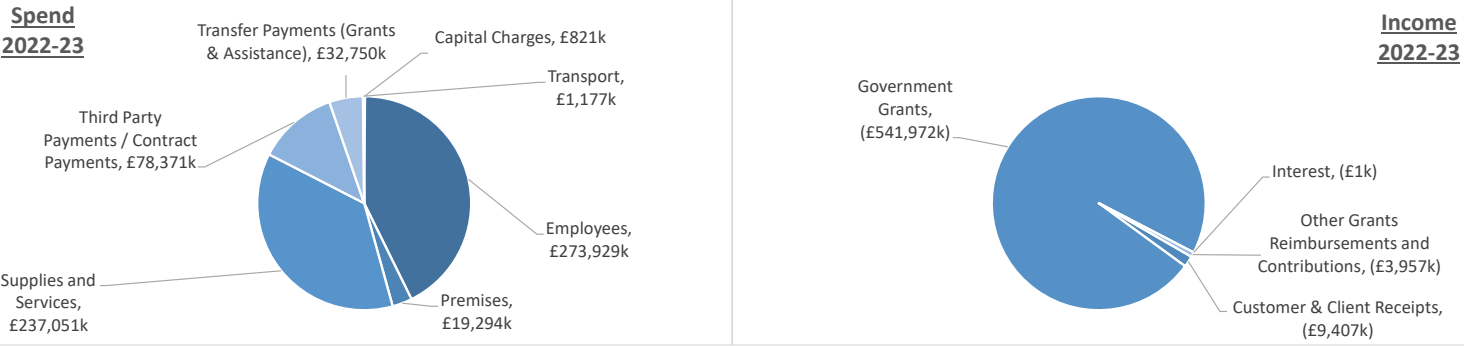
Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Change in Income	(1,411)	(1,880)	(2,449)
Growth	3	53	53
Savings	(223)	(368)	(593)
Special Items	(111)	214	214
Grand Total	(1,742)	(1,981)	(2,775)



Education & Children’s Services

		2021-22			2022-23			2023-24	2024-25
		Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget	Net Budget	Net Budget
Children's Social Care	Children in Care	(1,375)	47,783	46,407	(1,375)	49,081	47,706	48,578	49,800
	Children with Disabilities		6,358	6,358		6,358	6,358	6,358	6,358
	Quality, Standards & Performance		3,217	3,217		4,352	4,352	3,916	2,947
	Safeguarding	-	10,717	10,717	(1,413)	11,960	10,547	10,717	10,717
	Social Care central costs	(1,220)	6,322	5,102	(1,220)	6,322	5,102	5,102	5,102
Children's Social Care Total		(2,595)	74,397	71,802	(4,008)	78,074	74,066	74,672	74,925
Education	Early Help		6,731	6,731		6,731	6,731	6,731	6,731
	Education & Learning	(5,030)	6,662	1,632	(5,080)	6,662	1,582	1,532	1,746
	Special Educational Needs & Disabilities	(126)	5,804	5,678	(126)	5,804	5,678	5,678	5,678
Education Total		(5,155)	19,197	14,042	(5,205)	19,197	13,992	13,942	14,155
Education - Dedicated Schools Grant	Central block	(239)	6,147	5,908	(239)	5,534	5,295	5,295	5,295
	Funding Block	(513,019)	196,954	(316,065)	(532,942)	196,954	(335,988)	(335,988)	(335,988)
	High Needs Block	(1,153)	92,428	91,275	(1,153)	101,028	99,875	99,875	99,875
	Schools Block	(11,789)	197,664	185,875	(11,789)	210,092	198,303	198,303	198,303
	Early Years Block		33,007	33,007		32,515	32,515	32,515	32,515
Education - Dedicated Schools Grant Total		(526,200)	526,200	-	(546,123)	546,123	-	-	-
Grand Total		(533,951)	619,795	85,844	(555,337)	643,394	88,057	88,613	89,080

Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Change in Income	(50)	(100)	(100)
Change in Grant Income	(19,923)	(19,923)	(19,923)
Change in Grant funded expenditure	19,923	19,923	19,923
Growth	3,127	4,773	5,803
Savings	(663)	(1,903)	(2,467)
Special Items	(200)	-	-
Grand Total	2,214	2,770	3,236

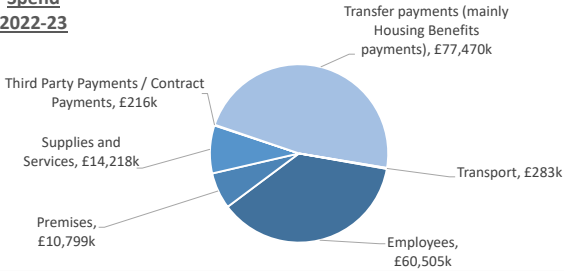


Finance, Resources, Property & Assets

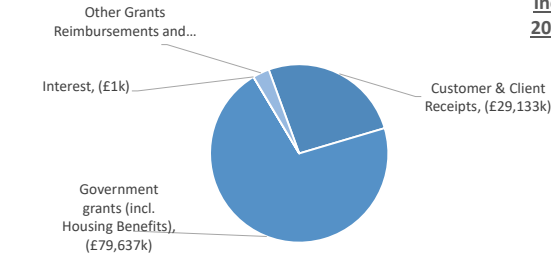
2021-22			2022-23			2023-24	2024-25
			Income	Expense	Budget	Net	Net
			£000	£000	t	Budget	Budget
Business Operations	Business Operations	(312)	7,173	6,861	(347)	7,173	6,826
	Customer Services	(8)	4,422	4,414	(8)	4,413	4,405
	Business Development	(65)	548	483	(65)	548	483
Business Operations Total			(385)	12,143	(420)	12,134	11,714
Finance & Revenues	Finance	(3,410)	14,468	11,058	(3,410)	14,418	11,008
	Revenues & Benefits	(91,511)	92,363	852	(82,962)	83,839	877
Finance & Revenues Total			(94,921)	106,831	(86,372)	98,257	11,886
Human Resources & Organisational Development	Human Resources & Organisational Development	(395)	5,076	4,681	(395)	4,975	4,580
Human Resources & Organisational Development Total			(395)	5,076	(395)	4,975	4,580
ICT	ICT	(176)	12,405	12,229	(176)	12,542	12,367
ICT Total			(176)	12,405	(176)	12,542	12,367
Legal & Democratic Services	Democratic Services & Elected Members	(49)	4,923	4,874	(49)	4,946	4,897
	Legal Services	(1,309)	6,760	5,451	(1,309)	7,010	5,701
Legal & Democratic Services Total			(1,358)	11,683	(1,358)	11,956	10,598
Property & Assets	Property Maintenance & Strategic Asset Management	(883)	17,777	16,894	(914)	18,507	17,569
	Commercial Property & Agricultural Estate	(21,331)	1,668	(19,663)	(22,453)	1,668	(20,785)
Property & Assets Total			(22,215)	19,445	(23,367)	20,175	(3,192)
Digital	Digital		665	665		665	665
Digital Total				665		665	665
Resources	Management and Better Buckinghamshire		169	169		(601)	(601)
Resources Total				169		(601)	(601)
Service Improvement	Service Improvement	(61)	3,387	3,326	(61)	3,387	3,326
Service Improvement Total			(61)	3,387	(61)	3,387	3,326
Grand Total			(119,510)	171,804	(112,148)	163,491	51,343

Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Change in Income	(1,719)	(3,882)	(6,243)
Change in Grant funded expenditure – Housing benefits	(8,549)	(16,244)	(23,169)
Change in Income – Housing Benefits	8,549	16,244	23,169
Growth	1,692	1,826	1,917
Savings	(802)	(1,816)	(6,932)
Special Items	(123)	(123)	(123)
Grand Total	(951)	(3,994)	(11,380)

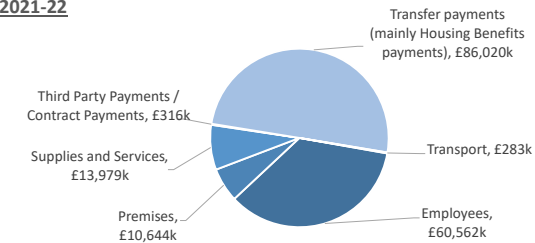
Spend  
2022-23



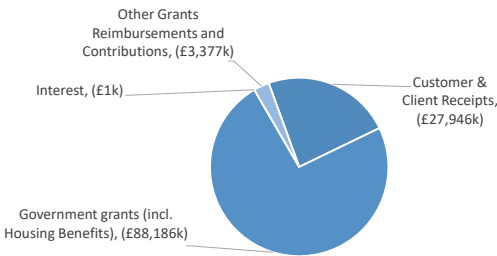
Income  
2022-23



Spend  
2021-22



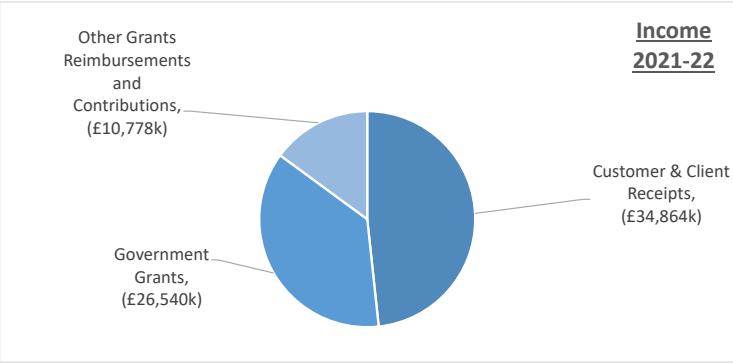
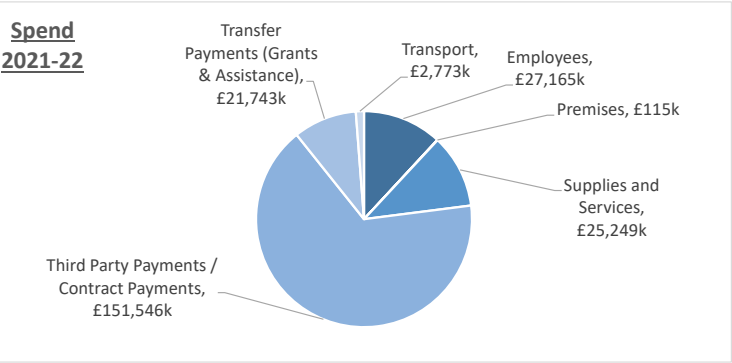
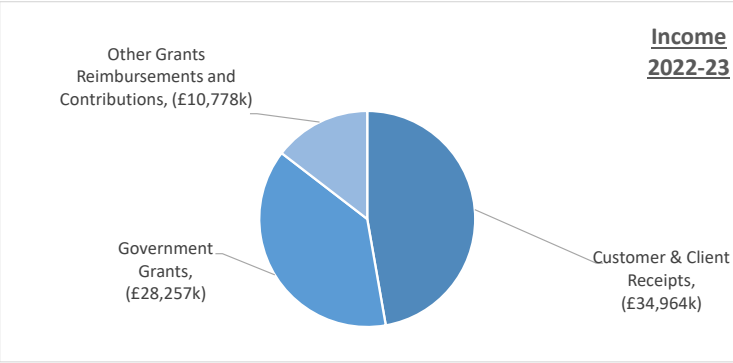
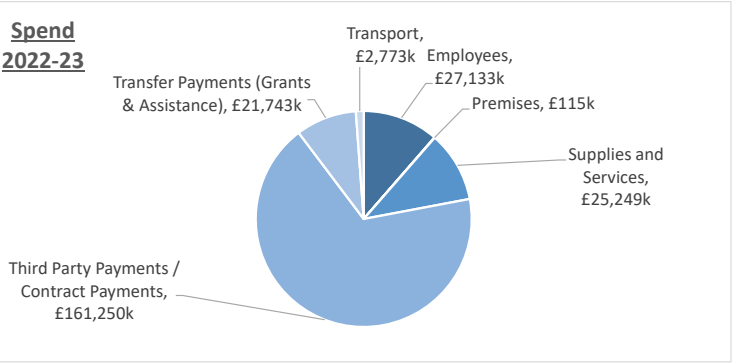
Income  
2021-22



Health & Wellbeing

		2021-22			2022-23			2023-24	2024-25
		Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget	Net Budget	Net Budget
Adult Social Care	Adult Social Care	(50,535)	206,942	156,408	(52,352)	216,614	164,263	171,582	179,185
Adult Social Care Total		(50,535)	206,942	156,408	(52,352)	216,614	164,263	171,582	179,185
Public Health	Public Health	(21,647)	21,647	-	(21,647)	21,647	-	-	-
Public Health Total		(21,647)	21,647	-	(21,647)	21,647	-	-	-
Grand Total		(72,182)	228,590	156,408	(73,999)	238,262	164,263	171,582	179,185

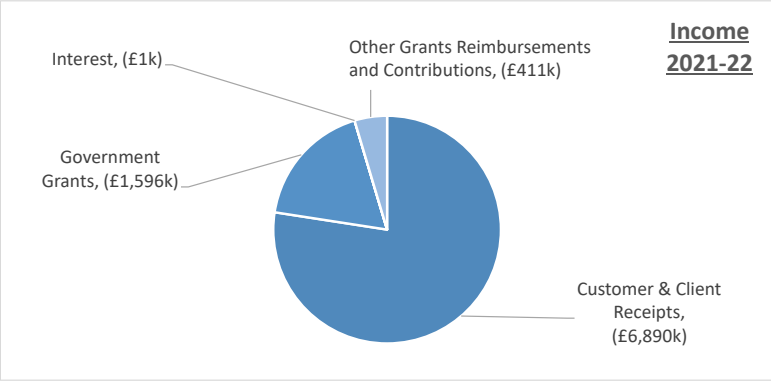
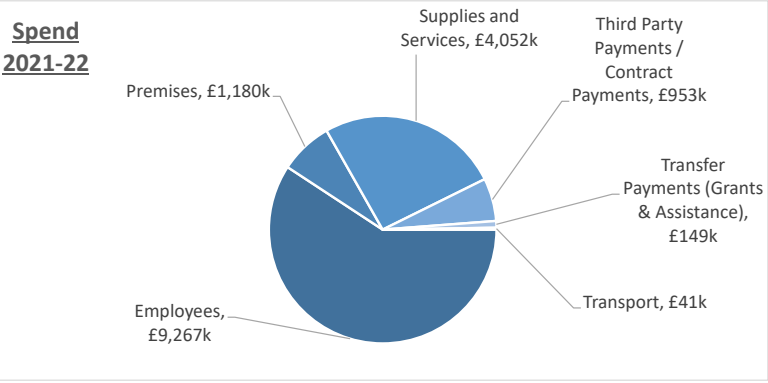
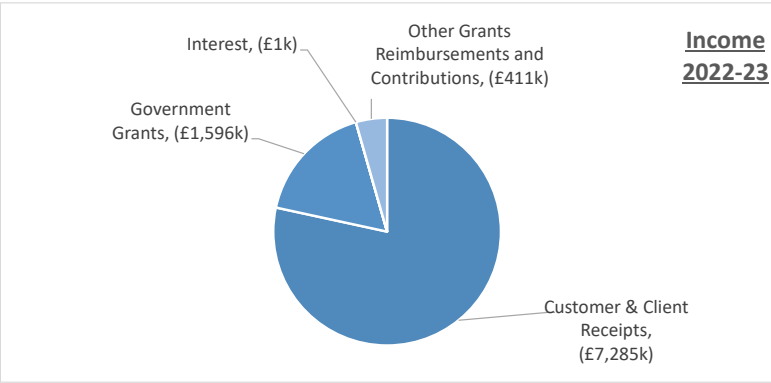
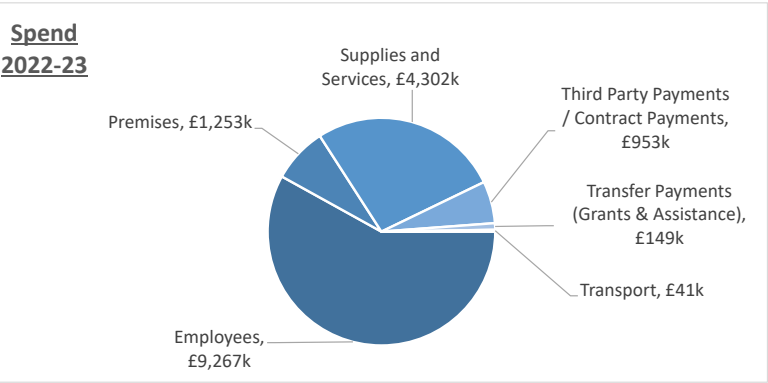
Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Change in Income	(100)	(700)	(1,450)
Change in Grant Income	(1,717)	(1,717)	(1,717)
Change in Grant funded expenditure	1,128	1,128	1,128
Growth	11,634	21,553	31,656
Savings	(3,158)	(5,158)	(6,908)
Special Items	68	68	68
Grand Total	7,855	15,174	22,777



Housing & Homelessness & Regulatory Services

		2021-22			2022-23			2023-24	2024-25
		Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget	Net Budget	Net Budget
Housing & Homelessness	Homelessness	(1,919)	3,724	1,806	(2,069)	3,824	1,756	1,756	1,756
	Housing	(687)	2,516	1,829	(687)	2,516	1,829	1,784	1,464
Housing & Homelessness Total		(2,606)	6,241	3,635	(2,756)	6,341	3,585	3,540	3,220
Regulatory Services	Coroner		854	854		984	984	984	984
	Environmental Health	(123)	2,484	2,361	(123)	2,484	2,361	2,361	2,361
	Licencing	(1,612)	1,257	(355)	(1,617)	1,257	(360)	(365)	(370)
	Registrars & Celebratory Services	(1,226)	1,373	146	(1,380)	1,373	(8)	(178)	(216)
	Trading Standards		911	911		911	911	911	911
	Cemeteries & Crematoria	(3,329)	2,522	(807)	(3,415)	2,615	(800)	(860)	(931)
Regulatory Services Total		(6,291)	9,401	3,110	(6,536)	9,624	3,088	2,853	2,739
Grand Total		(8,897)	15,642	6,744	(9,292)	15,965	6,672	6,392	5,958

Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Change in Income	(390)	(630)	(694)
Growth	323	333	338
Savings	(5)	(55)	(430)
Grand Total	(72)	(352)	(786)

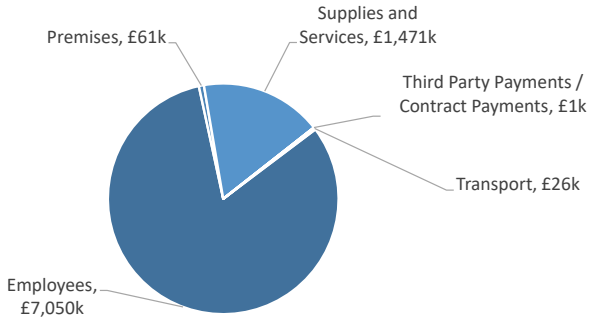


Leader

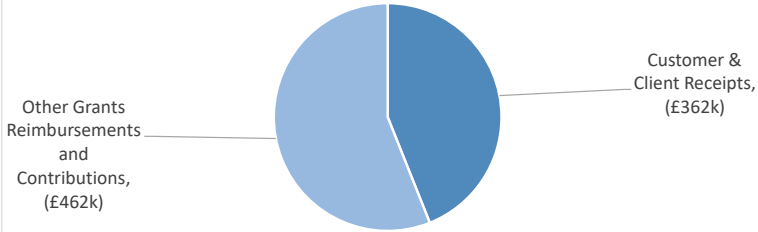
		2021-22			2022-23			2023-24	2024-25
		Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget	Net Budget	Net Budget
Chief Executives Office	Chief Executives Office	864		864	908		908	908	941
Chief Executives Office Total		864		864	908		908	908	941
Policy & Communications	Policy & Communications	(474)	4,221	3,747	(474)	4,221	3,747	3,747	3,747
Policy & Communications Total		(474)	4,221	3,747	(474)	4,221	3,747	3,747	3,747
Strategic Infrastructure	Strategic Infrastructure	201		201	201		201	201	201
Strategic Infrastructure Total		201		201	201		201	201	201
Economic Growth & Regeneration	Economic Growth & Regeneration	(350)	3,784	3,434	(350)	3,279	2,929	2,594	2,544
Economic Growth & Regeneration Total		(350)	3,784	3,434	(350)	3,279	2,929	2,594	2,544
Grand Total		(824)	9,071	8,246	(824)	8,610	7,785	7,450	7,433

Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Change in Income	-	-	-
Growth	2	2	2
Savings	(595)	(930)	(947)
Special Items	132	132	132
Grand Total	(461)	(796)	(813)

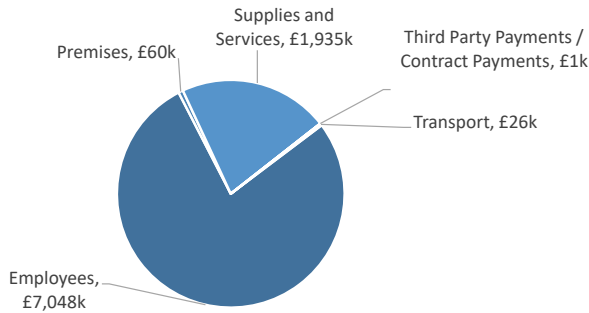
Spend  
2022-23



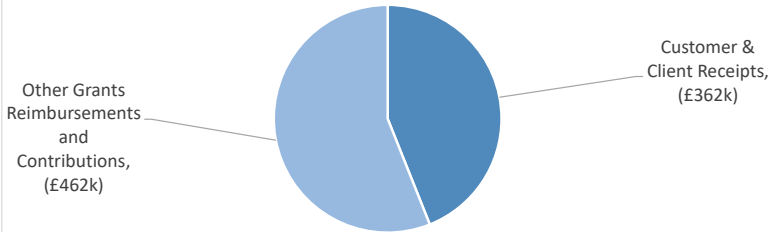
Income  
2022-23



Spend  
2021-22



Income  
2021-22

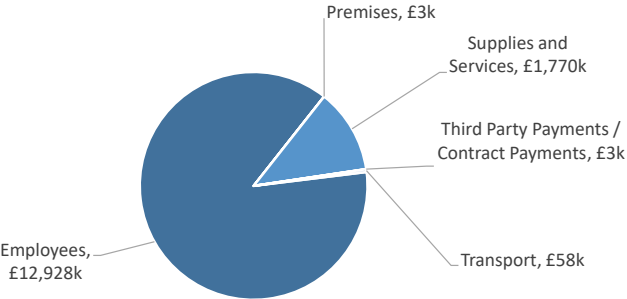


Planning & Regeneration

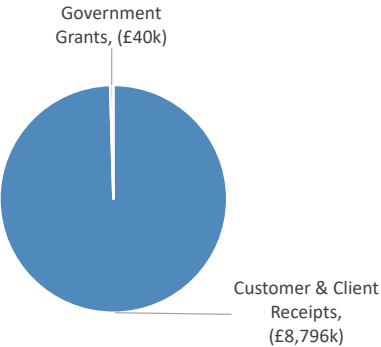
2021-22			2022-23			2023-24	2024-25
			Income	Expense	Net	Net	Net
			£000	£000	Budget	Budget	Budget
Planning	Building Control		(2,165)	2,321	155	155	155
	Development Management		(6,287)	7,561	1,274	1,290	1,140
	Planning Enforcement		(60)	985	925	1,150	1,150
	Strategic Planning Policy & Management		(323)	3,655	3,332	3,262	3,082
Planning Total			(8,836)	14,521	5,685	5,856	5,526
Grand Total			(8,836)	14,521	5,685	5,856	5,526

Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Change in Income	-	-	(150)
Growth	241	241	241
Savings	-	(70)	(250)
Grand Total	241	171	(159)

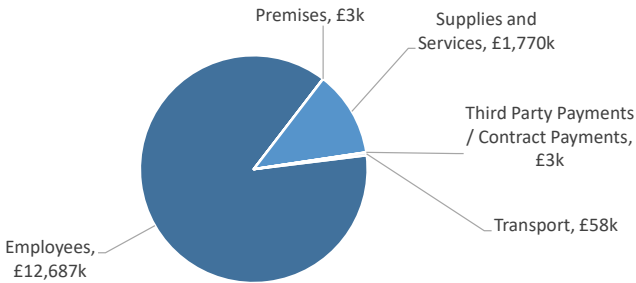
Spend  
2022-23



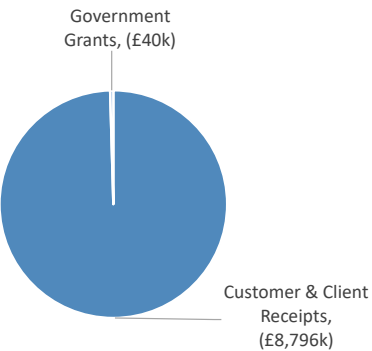
Income  
2022-23



Spend  
2021-22



Income  
2021-22

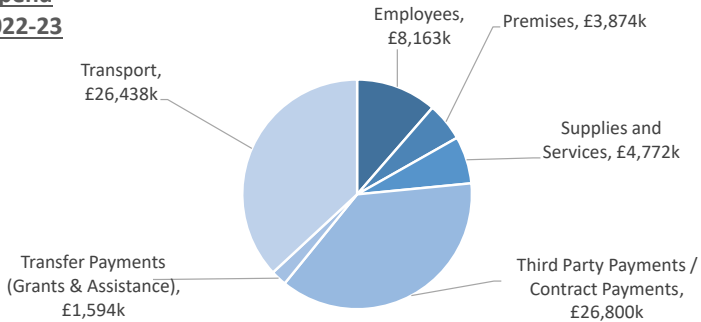


Transport

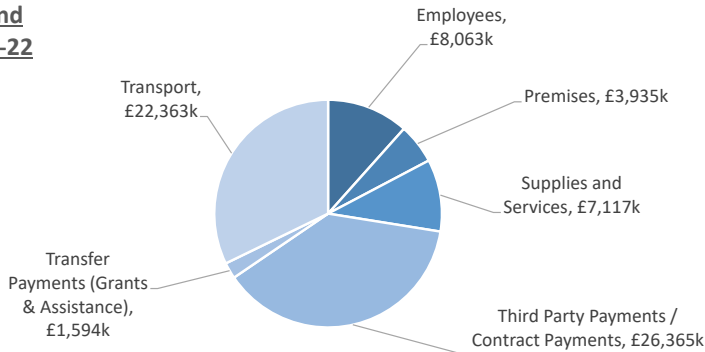
		2021-22			2022-23			2023-24	2024-25
		Income £000	Expense £000	Net Budget	Income £000	Expense £000	Net Budget	Net Budget	Net Budget
Highways & Technical Services	Other Highways & Technical	401	3,201	3,602	384	3,165	3,549	3,234	3,179
	Parking Operations	(7,972)	7,671	(301)	(9,274)	7,390	(1,884)	(3,699)	(3,799)
	Rights of way	(132)	960	828	(132)	960	828	828	828
	Transport for Bucks	(3,643)	21,472	17,829	(3,668)	21,792	18,124	19,285	20,152
Highways & Technical Services Total		(11,345)	33,303	21,958	(12,689)	33,306	20,617	19,648	20,360
HS2	HS2	(391)	1,089	698	(391)	1,089	698	698	698
HS2 Total		(391)	1,089	698	(391)	1,089	698	698	698
Transport Services	Transport Services	(2,265)	32,800	30,535	(2,265)	35,014	32,749	34,627	36,747
Transport Services Total		(2,265)	32,800	30,535	(2,265)	35,014	32,749	34,627	36,747
Transport Strategy	Transport Strategy	(717)	2,245	1,528	(717)	2,245	1,528	1,468	1,468
Transport Strategy Total		(717)	2,245	1,528	(717)	2,245	1,528	1,468	1,468
Communities Directorate Savings	Communities Directorate Savings		-	-		(14)	(14)	(114)	(806)
Communities Directorate Savings Total			-	-		(14)	(14)	(114)	(806)
Grand Total		(14,719)	69,437	54,718	(16,063)	71,640	55,577	56,326	58,467

Change Type	2022-23 £000	2023-24 £000	2024-25 £000
Change in Income	(1,344)	(3,264)	(3,369)
Growth	8,220	11,594	14,803
Savings	(3,915)	(4,320)	(5,284)
Special Items	(2,102)	(2,402)	(2,402)
Grand Total	859	1,608	3,748

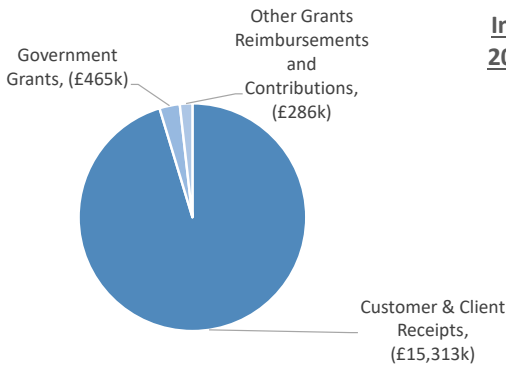
Spend  
2022-23



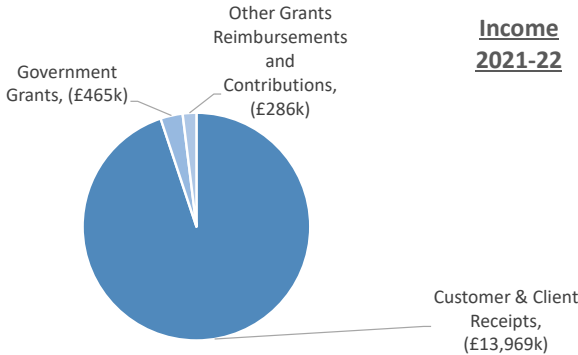
Spend  
2021-22



Income  
2022-23



Income  
2021-22





## Corporate

		2021-22 Net Budget	2022-23 Net Budget	2023-24 Net Budget	2024-25 Net Budget
Capital Financing	Interest Payable	11,107	9,295	9,313	10,424
	MRP	10,114	11,569	12,956	13,401
	RCCR	4,521	6,263	3,707	3,692
<b>Capital Financing Total</b>		<b>25,742</b>	<b>27,127</b>	<b>25,976</b>	<b>27,517</b>
Corporate Costs	Contingencies	14,737	17,475	24,838	32,072
	Corporate Items	1,484	3,467	3,743	3,914
<b>Corporate Costs Total</b>		<b>16,221</b>	<b>20,942</b>	<b>28,581</b>	<b>35,986</b>
Reserves	Earmarked Reserves	913	(6,345)	(2,565)	(737)
	General Reserves	(2,138)	-	(1,362)	-
<b>Reserves Total</b>		<b>(1,224)</b>	<b>(6,345)</b>	<b>(3,927)</b>	<b>(737)</b>
Treasury Management	Interest Receivable	(3,820)	(2,937)	(2,456)	(1,999)
	Treasury Management	705	793	793	793
<b>Treasury Management Total</b>		<b>(3,115)</b>	<b>(2,144)</b>	<b>(1,664)</b>	<b>(1,206)</b>
<b>Grand Total</b>		<b>37,624</b>	<b>39,580</b>	<b>48,967</b>	<b>61,561</b>